



# *Msukaligwa Local Municipality*



**2023/2024 REVISED SDBIP**

## Foreword by the Executive Mayor

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On behalf of the Msukaligwa Local Municipality Council and officials, I hereby present Our Service Delivery and Budget Implementation Plan (SDBIP) which commit Msukaligwa Local Municipality to ensure that the organization delivers on the Integrated Development Plan (IDP), budget (both capital and operational) spending and service delivery targets during the 2023/2024 financial year. It is in our resolve that we commitment on how we will on quarterly basis implement and report on (service delivery) the objectives as set out in our premised IDP. (SDBIP) gives effect to the IDP and the budget of the municipality. It is an expression of the objectives of the Municipality in quantifiable outcomes that will be implemented by the administration for the financial period from 1 July 2023 to 30 June 2024.

We have broadly consulted with all the ward across Msukaligwa Local Municipality through vigorous community meetings. We have done so to ensure that our communities are actively engaged through appropriate mechanisms, processes and procedures established in terms of Chapter 4, to ensure that we consult the local community before adopting the process.

The SDBIP comprises of six (6) Key Performance Areas which inform the municipality of strategic goals.

- ✓ Municipal Transformation and Institutional Development
- ✓ Basis Service Delivery and Infrastructure Development
- ✓ Local Economic Development (LED)
- ✓ Financial Viability and Management
- ✓ Public Participation, Good Governance and Intergovernmental Relation
- ✓ Spatial Planning and Rationale

The SDBIP serves as a management and implementation tool, which provides operational content to the end-of-year service delivery targets set in the budget and IDP. The SDBIP expresses the goals and objectives set by council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementation of the budget.

In terms of the MFMA (Chapter 1), the SDBIP is defined as a detail plan approved by the Executive Mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget and it is against this background that we have budget for the following project for the financial year 2023/2024.

The municipality will be spending in the current fiscal year on Construction and Rehabilitation of Roads by constructing the road at Wesselton Msheveni Street which will amount to **R 9,656,700.01** and we will further rehabilitate the taxi collector street (Ring Road) at Extension Thirty-Two (2), Thirty-Three (33) and Thirty-Four (4) at the budget of **R**

**8,500,000.00.** As part of the commitment, we will continue to rehabilitate a **1.05km** Silindile main street in Lothair Ward 15 at a budget of **R 5,760,426.96** and lastly, we will construct a **2km** paved road in Wesselton-Mabilisa and Magwaza Street, taxi collector at a budget of **R 4,500,000.00**.


Bulk water and reticulation infrastructure budget allocation will amount to **R 850,389.52** at Breyten Ext 2 for the current financial year and we also allocated for the refurbishment of Lothair Water Treatment works which will amount to **R 1,490,421.05** We will further install a 1MI steel elevated tank and construct a booster pump station at Everest Park and Extension 34 Ermelo at a budget of **R 11,177,990.47** respectively.

On Sanitation and Sewage Infrastructure allocation will amount to **R 2,808,494.27** on sewer reticulation at Breyten Ext 2 Ward 13 and we will install VIPs Toilets in Msukaligwa farm areas at an amount of **R 6,771,886.02** from the 6<sup>th</sup> of July 2023 and the estimated end of this project will be on the 30<sup>th</sup> of November 2023. We shall further do the construction of Ermelo Ext 50 outfall sewer pipeline at the budget of **R 955,173.18** and at Warburton Ward 12 we will do the refurbishment of waste water treatment works and also do the installation of sewer reticulation houses connection and top structure at a budget of **R 1,452,811.42** respectively and we will continue to do the refurbishment of the Chrissiesmeer Ward 19 Oxidation Ponds at a budget of **R 13,496,153.36**, at Lothair we will continue to do refurbishment of the Lothair Oxidation Ponds Ward 15 at a budget of **R 3,631,299.14**. We will continue to do upgrading of Ermelo Ext 32, 33 and 34 outfall sewer pipeline at a budget of **R 5,700,012.65** and we will also do the upgrade of Phumula outfall sewer pipeline at a budget of **R 7,172,534.85**.

Electricity Supply and Management Infrastructure allocation will amount to **R 1 800,000,00** for the electrification of households in Kwazanele Ext 6 Ward 14 and we will also do the replacement of 20MVA, 88/11Kv Transformer in 88Kv substation in Ermelo at an amount of **R 4,866,793.13** and lastly, we will do the implementation of Energy Efficiency and Demand Side Management within Msukaligwa Local Municipality which will amount to **R 5,000,000.00**.

We have prioritized Bulk Water Provision, Sanitation & Sewer Management and Consistent Electricity Supply in our budget to address the above urgent issue that have been raised by our communities. The municipality is unambiguously committed to addressing the above priorities which we have been assigned by our communities to do so. We are ashamedly committing to work together with our communities and stakeholders in making sure that we realize “**A BEACON OF SERVICE EXCELLENCE**”.

The 2023/2024 Service Delivery and Budget Implementation Plan (SDBIP) is therefore approved in line with Section 53 (1) (c) (ii) of Local Government: Municipal Finance Management Act 56 of 2003.

  
**CLLR M P NKOSI (Ms.)**  
**EXECUTIVE MAYOR**

27/03/24  
**DATE**

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## 1. BACKGROUND

The Service Delivery and Budget Implementation Plan has been prepared in terms of Section 53 of the Municipal Finance Management Act, Act 56 of 2003. The Municipal Finance Management Act, Circular 13 which provides guidelines for municipalities to prepare a practical Service Delivery and Budget Implementation Plan (SDBIP). Circular 13 guidelines further ensures that the SDBIP becomes a vital link between the Mayor, the Council and the Administration, thereby facilitate the process of holding management accountable for its Performance. Therefore, this is a management implementation and monitoring tool to assist the Mayor, Councillors, Municipal Manager, senior managers and Community to ensure accountability.

The MFMA requires that the Mayor of a municipality must within 28 days after the approval of the municipal budget approve the municipality's Service Delivery and Budget Implementation Plan and the annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers. The performance contracts of the municipal manager and all senior managers must be linked to the measurable performance objectives approved with the Service Delivery and Budget Implementation Plan.

## 2. LEGISLATIVE FRAMEWORK

The development of the Service Delivery and Budget implementation Plan is being guided by legislative prescripts which are explained below.

**Section 38** of the Municipal Systems Act, Act 32 of 2000, provides that, a municipality must establish a performance management system that is in line with the priorities, objectives, indicators and targets contained in its integrated development plan (IDP). The IDP provides the basis on which the SDBIP is developed as the strategic objectives; key performance indicators and performance target are set in the IDP. Therefore, the SDBIP as well as the Performance Agreements of the Municipal Manager, senior managers and other categories of officials as may be prescribed must be in line with the IDP.

**Section 53 (1)** of the Municipal Finance Management Act deals with the budget processes and during these processes, the Act provides that:

The mayor of a municipality must-

Take all reasonable steps to ensure: -

- (i) that the municipality approves its annual budget before the start of the budget year;
- (ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
- (iii) that the annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers-
  - (a) comply with this Act in order to promote sound financial management;
  - (b) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan; and
  - (c) are concluded in accordance with section 57(2) of the Municipal Systems Act.

**Section 53 (3)** of the Municipal Finance Management Act provides that:

The mayor must ensure-

- (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and



- (b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the Council and the MEC for local government in the province.

Therefore, it is against this background that the SDBIP for 2023/2024 financial year has been revised to cater for the adjustments made in the budget as well as conforming to the SMART principles. The following is a summary of the changes or amendments made on the revised 2023/2024 SDBIP:

INDICATOR/ PROJECT NO.	INDICATOR OR PROJECTS DESCRIPTION	SOURCE OF FUNDING	AMENDMENTS TO THE SDBIP
A11	Refurbishment of LV overhead network at Laffnie street by 30 <sup>th</sup> June 2024	Self-funded	<a href="#">Indicator revised</a> – Moved from Quarter 2 to Quarter 3. (This is due to late appointment of Service Provider)
A12	Maintenance of 88 KV main sub-station by 30 <sup>th</sup> June 2024	Self-funded	<a href="#">Indicator revised</a> – Moved from Quarter 3 to Quarter 4. (This is due to late appointment of Service Provider)
A13	Number of irreparable steel/fibre glass kiosks replaced with Concrete kiosks by 30 <sup>th</sup> June 2024	Self-funded	<a href="#">Indicator revised</a> – Moved from Quarter 3 to Quarter 4. (This is due to late procurement)
A14	Construction of a MV overhead line to Northern Water Treatment Works (Douglas Dam)	Self-funded	<a href="#">Indicator revised</a> – Moved from Quarter 3 to Quarter 4. (This is due to late appointment of Service Provider)
A27	Percentage of Energy Efficiency and Demand Side Management Grant (EEDSM) spent by 30 <sup>th</sup> June 2024	EEDSM	<a href="#">Indicator Added</a> to the SDBIP. Budget allocated is R 846 651.63
115	Report on Internal Audit findings submitted to Council 30 June 2023	Operational	<a href="#">Indicator was removed</a> from the SDBIP – The indicator is not the direct responsibility of the Internal Audit but the responsibility of the Audit Committee Chairperson.
P48	Water reticulation at Breyten Ext 2: Ward 13	MIG	Budget allocation revised from R 1 000 000.00 to <b>R 850,389.52</b>
P49	The Refurbishment of Lothair Water Treatment Works	MIG	Budget allocation revised from R 2 500 000.00 to <b>R 1,490,421.05</b>
P50	Installation of 1MI steel elevated tank and construction of booster pump station at Everest Park	MIG	Budget allocation revised from R 7 500 000.00 to <b>R 957,003.98</b>
P51	Installation of 1MI steel elevated tank and construction of booster pump station in Extension 34 Ermelo	MIG	Budget allocation revised from R 7 500 000.00 to <b>R 10 220 986.49</b>
P52	Sewer reticulation at Breyten Ext 2: Ward 13	MIG	Budget allocation revised from R 1 500 000.00 to <b>R 2,808,494.27</b>
ESN 32 & 33	Installation Of Sewer Reticulation In Wesselton Extension 11 Phase 1& 2	MIG	<a href="#">Projects Added</a> to the SDBIP. Budget allocated is <b>R 846 651.63</b>

<b>ESN 25</b>	Electro-Mechanical Upgrades To Extension 32, 33 And 34 Pump stations In Ermelo	MIG	<b>Projects Added</b> to the SDBIP. Budget allocated is <b>R 585 905.44</b>
<b>P53</b>	VIP Toilets in Msukaligwa Farm Areas	MIG	Budget allocation revised R 6 771 914 to <b>R 6 771 886.02</b>
<b>P30</b>	The Construction of Ermelo Ext 50 Outfall Sewer Pipeline	MIG	Budget allocation revised R 2 200 000 to <b>R 955 173.18</b>
<b>P32</b>	Refurbishment of Warburton Waste Water Treatment Works	MIG	Budget allocation revised R 1 300 000 to <b>R 514 721.44</b>
<b>P54</b>	Installation of sewer reticulation at Warburton (house connections and top structure) 999 HH	MIG	Budget allocation revised R 1 300 000 to <b>R 938 089.98</b>
<b>ESN 41</b>	Refurbishment of Lothair Oxidation Ponds	WSIG	<b>Projects Added</b> to the SDBIP. Budget allocated is R 3 631 299.14
<b>ESNN 18</b>	Upgrading of Ermelo Ext 32, 33 and 34 outfall sewer pipeline	WSIG	<b>Projects Added</b> to the SDBIP. Budget allocated is R 5 700 012.65
<b>P56</b>	The Upgrade of Phumula Outfall Sewer Pipeline	WSIG	Budget allocation revised from R 11 959 000.00 to <b>R 7 172 534.85</b>
<b>P33</b>	The Upgrade of Everest Outfall Sewer Pipeline	WSIG	<b>Projects Removed</b> from the SDBIP. Budget revised is R 0.00
<b>P08</b>	Construction of the roads at Wesselson Msheveni Street	MIG	Budget allocation revised from R 8,027,385.26 to <b>R 9,656,700.01</b>
<b>P45</b>	The Rehabilitation of Extension 32, 33, 34 Taxi Collector Street (Ring Road)	MIG	Budget allocation revised from R 5 000 000 000 to <b>R 8 500 000</b>
<b>P46</b>	The Rehabilitation of Mabilisa , Magwaza & Mabuza Taxi Collector	MIG	Budget allocation revised from R 8 383 329.00 to <b>R 4 500 000</b>
<b>P47</b>	The Upgrading of Lothair Street (Main)	MIG	Budget allocation revised from R 6 566 221.74 to <b>R 5 760 426.96</b>
<b>P22</b>	Replacement of 20MVA, 88/11KV Transformer in 88Kv substation in Ermelo	OWN	Budget allocation revised from R 1 597 427.03 to <b>R 4 866 793.13</b>
<b>CSA 04</b>	Construction of Access Control Infrastructure at Msukaligwa Local Municipality Offices in Ermelo	OWN	<b>Projects Added</b> to the SDBIP. Budget allocated is <b>R2 717 428.09</b>
<b>CSA 01</b>	Maintenance of the Civic centre Townhall Roof	OWN	<b>Projects Added</b> to the SDBIP. Budget allocated is <b>R2 578 036.00</b>

### 3. STRATEGIC INTENTION

#### Vision

The strategic vision of the organization sets the long term goal the Municipality wants to achieve. Msukaligwa Municipality's vision is short descriptive and a powerful statement of strategic intent.

## A Beacon of Service Excellence

### **Mission**

The mission of the Municipality speaks about the existence or reason for being of Msukaligwa Municipality and how the vision will be achieved.

- Enhancing community participation to steer development initiatives towards community needs;
- Advocating and stimulating local economy to promote economic growth and development;
- Improving good governance and measurable service delivery techniques;
- Enhancing effectiveness and efficiency in the utilization of available resources;
- Empowering our communities and the vulnerable groups in particular;
- Working in partnership with all its stakeholders; and
- Continuously mobilizing resources to achieve high standards in service delivery.

### **Corporate Values**

The Municipality of Msukaligwa subscribes to the following public ethical values which guides the municipality to operate in a socially acceptable way and adhere to principle of corporate governance:

- ✚ Integrity;
- ✚ Professionalism;
- ✚ Excellence;
- ✚ Accountability;
- ✚ Responsive; and
- ✚ Innovation.

The Municipality has developed a comprehensive strategy on how it would be able to measure progress towards the attainment thereof. The strategy consists of strategic objectives identified and then arranged on the different balanced scorecard perspectives for a strategic Map.



#### 4. STRATEGY MAP

Perspective	Strategy Map	Impact	Objective
COMMUNITY SATISFACTION PERSPECTIVE	<p><b>Empowered Communities</b></p>	Patriotic Citizenry	To strengthen public participation, corporate governance and and accountability
FINANCIAL PERSPECTIVE	<p><b>Sustained Economic Growth</b>      <b>Financial Viability</b></p>	Poverty alleviation and Investment	Coordinate efforts to address unemployment and poverty
		Good credit rating	To improve the viability and management of municipal finances
INSTITUTIONAL PERSPECTIVE	<p><b>Integrated human settlement and</b>      <b>Sustainable Infrastructure</b>      <b>Professionalism</b></p>	Unqualification	Strengthen public participation, corporate governance and and accountability
		Quality of life	To ensure long term planning that provides for social cohesion and spatial transformation
		Quality Services	To provide sustainable and reliable services to communities
LEARNING AND GROWTH PERSPECTIVE	<p><b>Human Capital</b></p>	Skilled workforce	To build a capable workforce to deliver services

## 5. OPERATIONAL OBJECTIVES

In conjunction with the strategic objectives as laid out above, the Municipality has the following Operational Objections per vote in line with the provisions of the Municipal Standards Chart of Accounts (mSCOA).

STANDARD CLASSIFICATION	VOTE	FUNCTION	SUB-FUNCTION
Governance and Administration	01	Executive and Council	<p>To provide for executive, strategic leadership, decision making, corporate services and general administration of the political offices of the municipality. Sub- functions include the <b>Office of the Executive Mayor, Executive Councillors, Council general, Grants, Aids &amp; Donations, Council General – Councillors, Municipal Manager and Director Corporate Services and Occupational Health Services.</b></p> <p>To ensure efficient and effective operation of the entire municipal administration. Sub- functions include <b>Administration, Human Resources, Property Services - Civic centre &amp; Staff flats and Fleet Management.</b></p>
Governance and Administration	02	Finance & Administration (Budget and Treasury Office)	<p>To ensure sound and sustainable management of the financial affairs of the Municipality by managing the budget and treasury office, advising and assisting the accounting officer and other directors in their duties and delegation contained in the MFMA. Sub- functions include the <b>Revenue, Expenditure, Budget, Stores and all Financial related matters.</b></p>
Community and Public Safety	04	Sports and Recreation	<p>To co-ordinate sporting activities, wellness and management of sports &amp; recreation facilities and parks. Sub- functions include <b>Caravan Parks, Parks &amp; Grounds, Swimming pools, Sports &amp; recreation, Sports fields general and Golf Course.</b></p>
Community and Public Safety	05	Public Safety	<p>To ensure an effective public safety services through enforcement of laws and regulations. Sub- functions include <b>Fire Brigade, Safety and Security, Traffic, Parking Meters, Disaster Management and Licensing.</b></p>
Community and Public Safety	06	Housing	<p>To co-ordinate housing development within the municipality. Sub- functions include <b>Housing and Sub-economic housing</b></p>
Community and Public Safety	07	Health	<p>To provide for Health Services in the municipality.</p>
Economic and Environmental Services	08	Planning and Economic Development	<p>To ensure long term planning, sound social and economic development that provides for investment opportunities within the municipality.</p>

			Sub- functions include <b>Marketing &amp; Communication, Town Planning, Integrated MIS, LED, Internal Audit, IDP and Building Control.</b>
Community and Public Safety	09	Community and Social Services	To co-ordinate efficient community service within the municipality. Sub- functions include <b>Director Community Services, Cemeteries, Libraries</b>
Trading Services	10	Electricity	To provide a sustainable electricity supply. Sub- functions include <b>Electricity Income, Street lights and Private Works</b>
Trading Services	11	Water Management	To provide sustainable water services. Sub- functions include <b>Water Income, Water Network and Water Purification</b>
Trading Services	12	Waste Water Management	To provide sustainable sanitation services. Sub- functions include <b>Sewerage Income, Sewerage Network and Sewerage Purification</b>
Trading Services	13	Waste Management	To ensure a clean environment. Sub- function includes <b>Refuse or solid waste removal</b>
Economic and Environmental Services	14	Road Transport	To provide for the upgrading and maintenance of roads infrastructure and storm water management. Sub- functions include <b>Director Technical Services, Public works, Workshops and Project Management Unit</b>
Other	15	Other	Sub- functions include <b>Airports and Tourism</b>

## 6. MUNICIPAL REVENUE AND EXPENDITURE

The Tables below depicts the municipal revenue and expenditure as provided in terms of the Municipal Finance Management Act, Act 56 of 2003.

MP302 Msukaligwa - Table B1 Adjustments Budget Summary - 23/02/2024

Description	Budget Year 2023/24									Budget Year	Budget Year	
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt.	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget	
	A	1 A1	2 B	3 C	4 D	5 E	6 F	7 G	8 H	+1 2024/25	+2 2025/26	
<b>R thousands</b>												
<b>Financial Performance</b>												
Property rates	242 332	242 332	-	-	-	-	(36 000)	(36 000)	206 332	254 206	266 153	
Service charges	494 951	494 951	-	-	-	-	15 363	15 363	510 314	519 203	543 606	
Investment revenue	-	-	-	-	-	-	-	-	-	-	-	
Transfers recognised - operational	260 523	260 523	-	-	-	-	13 012	13 012	273 535	273 289	286 133	
Other own revenue	72 272	72 272	-	-	-	-	32 757	32 757	105 029	37 086	38 829	
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>1 070 078</b>	<b>1 070 078</b>	-	-	-	-	<b>25 132</b>	<b>25 132</b>	<b>1 095 210</b>	<b>1 083 784</b>	<b>1 134 722</b>	
Employee costs	301 679	301 679	-	-	-	-	1	1	301 680	316 461	331 335	
Remuneration of councillors	19 494	19 494	-	-	-	-	-	-	19 494	20 450	21 411	
Depreciation & asset impairment	252 632	252 632	-	-	-	-	-	-	252 632	264 459	276 889	
Finance charges	8 484	8 484	-	-	-	-	19 200	19 200	27 684	8 900	9 318	
Inventory consumed and bulk purchases	423 851	423 851	-	-	-	-	-	-	423 851	444 620	465 517	
Transfers and subsidies	-	-	-	-	-	-	12 450	12 450	12 450	-	-	
Other expenditure	154 906	154 906	-	-	-	-	93 184	93 184	248 091	162 497	170 134	
<b>Total Expenditure</b>	<b>1 161 047</b>	<b>1 161 047</b>	-	-	-	-	<b>124 836</b>	<b>124 836</b>	<b>1 285 883</b>	<b>1 217 386</b>	<b>1 274 604</b>	
<b>Surplus/(Deficit)</b>	<b>(90 969)</b>	<b>(90 969)</b>	-	-	-	-	<b>(99 704)</b>	<b>(99 704)</b>	<b>(190 673)</b>	<b>(133 602)</b>	<b>(139 882)</b>	
Transfers and subsidies - capital (monetary allocations)	146 349	146 349	-	-	-	-	-	-	146 349	161 114	160 735	
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>55 380</b>	<b>55 380</b>	-	-	-	-	<b>(99 704)</b>	<b>(99 704)</b>	<b>(44 324)</b>	<b>27 512</b>	<b>20 854</b>	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/ (Deficit) for the year</b>	<b>55 380</b>	<b>55 380</b>	-	-	-	-	<b>(99 704)</b>	<b>(99 704)</b>	<b>(44 324)</b>	<b>27 512</b>	<b>20 854</b>	
<b>Capital expenditure &amp; funds sources</b>												
<b>Capital expenditure</b>	166 448	166 448	-	-	-	-	1 299	1 299	167 747	161 114	210 893	
Transfers recognised - capital	146 348	146 348	-	-	-	-	(8 737)	(8 737)	137 611	161 114	210 893	
Borrowing	-	-	-	-	-	-	-	-	-	-	-	
Internally generated funds	20 100	20 100	-	-	-	-	10 036	10 036	30 136	-	-	
<b>Total sources of capital funds</b>	<b>166 448</b>	<b>166 448</b>	-	-	-	-	<b>1 299</b>	<b>1 299</b>	<b>167 747</b>	<b>161 114</b>	<b>210 893</b>	
<b>Financial position</b>												
Total current assets	512 724	512 724	-	-	-	-	(130 243)	(130 243)	382 481	631 767	661 287	
Total non current assets	2 849 706	2 849 706	-	-	-	-	1 299	1 299	2 851 005	2 745 679	2 917 980	
Total current liabilities	1 372 290	1 372 290	-	-	-	-	4 949	4 949	1 377 239	1 488 425	1 499 749	
Total non current liabilities	155 178	155 178	-	-	-	-	-	-	155 178	162 781	170 432	
Community wealth/Equity	<b>1 834 962</b>	<b>1 834 962</b>	-	-	-	-	<b>(51 782)</b>	<b>(51 782)</b>	<b>1 783 181</b>	<b>1 726 240</b>	<b>1 909 087</b>	
<b>Cash flows</b>												
Net cash from (used) operating	169 663	169 663	-	-	-	-	86 398	86 398	256 061	141 023	189 748	
Net cash from (used) investing	(166 448)	(166 448)	-	-	-	-	2 371	2 371	(164 078)	(161 114)	(210 893)	
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-	-	
<b>Cash/cash equivalents at the year end</b>	<b>4 415</b>	<b>4 415</b>	-	-	-	-	<b>165 922</b>	<b>165 922</b>	<b>170 337</b>	<b>(18 833)</b>	<b>(19 827)</b>	
<b>Cash backing/surplus reconciliation</b>												
Cash and investments available	129 941	129 941	-	-	-	-	(137 901)	(137 901)	(7 960)	136 237	142 468	
Application of cash and investments	954 218	954 218	-	-	-	-	37 917	37 917	992 135	988 521	1 045 084	
<b>Balance - surplus (shortfall)</b>	<b>(824 277)</b>	<b>(824 277)</b>	-	-	-	-	<b>(175 818)</b>	<b>(175 818)</b>	<b>(1 000 095)</b>	<b>(852 284)</b>	<b>(902 616)</b>	
<b>Asset Management</b>												
Asset register summary (WDV)	2 474 942	2 474 942	-	-	-	-	1 299	1 299	2 476 241	2 352 553	2 506 376	
Depreciation	138 589	138 589	-	-	-	-	-	-	138 589	145 379	152 212	
Renewal and Upgrading of Existing Assets	91 963	91 963	-	-	-	-	(18 933)	(18 933)	73 029	85 436	85 432	
Repairs and Maintenance	41 563	41 563	-	-	-	-	39 090	39 090	80 653	43 599	45 648	
<b>Free services</b>												
Cost of Free Basic Services provided	18 073	18 073	-	-	-	-	(9 555)	(9 555)	8 518	18 959	19 850	
Revenue cost of free services provided	9 232	9 232	-	-	-	-	30 000	30 000	39 232	9 685	10 140	
<b>Households below minimum service level</b>												
Water:	4	-	-	-	-	-	-	-	4	-	-	
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	-	
Energy:	-	-	-	-	-	-	-	-	-	-	-	
Refuse:	0	-	-	-	-	-	-	-	0	-	-	

MP302 Msukaligwa - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 23/02/2024

Description	Ref	Budget Year 2023/24											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>																
<b>Revenue By Source</b>																
<b>Exchange Revenue</b>																
Service charges - Electricity		22 757	23 929	20 471	21 924	21 267	20 714	25 401	-	27 245	27 245	27 245	73 592	311 792	315 716	330 555
Service charges - Water		18 095	(1 121)	6 118	6 106	5 839	6 119	(381)	-	7 286	7 286	7 286	20 190	82 824	83 429	87 350
Service charges - Waste Water Management		5 007	5 205	5 165	5 088	5 084	5 052	5 049	-	5 220	5 220	5 220	10 754	62 061	64 671	67 711
Service charges - Waste Management		4 252	4 475	4 448	4 400	4 360	4 305	4 270	-	4 568	4 568	4 568	9 425	53 638	55 387	57 990
Sale of Goods and Rendering of Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	(1 043)	(1 043)	(1 043)	3 129	-	9 378	9 819
Interest		567	732	473	436	512	508	435	-	825	825	825	(1 138)	5 000	1 574	1 647
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		254	245	289	234	297	29	279	-	311	311	311	595	3 155	2 875	3 011
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		659	1 910	775	665	564	483	12 155	-	7 628	7 628	7 628	5 567	45 663	13 528	14 163
<b>Non-Exchange Revenue</b>																
Property rates		17 075	16 918	17 315	17 041	16 610	17 405	17 044	-	12 994	12 994	12 994	47 938	206 332	254 206	266 153
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		11	18	10	16	20	10	17	-	456	456	456	3 987	5 457	5 715	5 984
Licences or permits		5	2	5	25	5	2	5	-	(429)	(429)	(429)	1 326	89	4 016	4 205
Transfer and subsidies - Operational		105 439	-	80	11	-	85 634	192	-	24 313	24 313	24 313	9 242	273 535	273 289	286 133
Interest		3 666	3 608	3 823	3 880	3 902	3 955	3 802	-	4 826	4 826	4 826	4 553	45 665	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	34	-	63	-	-	-	-	-	(97)	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>		<b>177 788</b>	<b>55 922</b>	<b>58 971</b>	<b>59 859</b>	<b>58 460</b>	<b>144 280</b>	<b>68 270</b>	<b>-</b>	<b>94 199</b>	<b>94 199</b>	<b>94 199</b>	<b>189 062</b>	<b>1 095 210</b>	<b>1 083 784</b>	<b>1 134 722</b>



<b>Expenditure By Type</b>																
Employee related costs	24 130	23 893	23 959	24 068	23 339	23 604	26 188	–	25 160	25 160	25 160	57 018	301 680	316 461	331 335	
Remuneration of councillors	952	917	901	934	982	993	993	–	1 625	1 625	1 625	7 948	19 494	20 450	21 411	
Bulk purchases - electricity	(53 792)	51 555	57 657	41 459	30 936	33 804	47 684	841	28 003	28 003	28 003	41 886	336 039	352 505	369 073	
Inventory consumed	1 292	3 618	4 241	3 057	8 277	1 424	5 570	2 429	19 787	19 787	19 787	(1 458)	87 812	92 115	96 444	
Debt impairment	–	–	–	–	1	–	–	–	9 504	9 504	9 504	85 532	114 044	119 080	124 676	
Depreciation and amortisation	–	–	–	–	–	–	–	–	11 549	11 549	11 549	103 941	138 589	145 379	152 212	
Interest	–	–	–	–	–	–	–	–	4 547	4 547	4 547	14 043	27 684	8 900	9 318	
Contracted services	2 827	1 759	3 731	7 704	9 121	12 466	5 967	1 500	10 679	10 679	10 679	26 707	103 818	88 502	92 662	
Transfers and subsidies	–	–	–	–	–	–	–	–	2 490	2 490	2 490	4 980	12 450	–	–	
Irrecoverable debts written off	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Operational costs	946	8 955	3 695	2 598	12 378	3 507	6 009	395	19 931	19 931	19 931	45 995	144 272	73 994	77 472	
Losses on disposal of Assets	–	–	–	0	–	–	–	–	–	–	–	(0)	–	–	–	
Other Losses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
<b>Total Expenditure</b>	<b>(23 645)</b>	<b>90 696</b>	<b>94 184</b>	<b>79 820</b>	<b>85 035</b>	<b>75 797</b>	<b>92 412</b>	<b>5 164</b>	<b>133 276</b>	<b>133 276</b>	<b>133 276</b>	<b>386 592</b>	<b>1 285 883</b>	<b>1 217 386</b>	<b>1 274 604</b>	
<b>Surplus/(Deficit)</b>	<b>201 433</b>	<b>(34 775)</b>	<b>(35 214)</b>	<b>(19 961)</b>	<b>(26 575)</b>	<b>68 483</b>	<b>(24 143)</b>	<b>(5 164)</b>	<b>(39 076)</b>	<b>(39 076)</b>	<b>(39 076)</b>	<b>(197 530)</b>	<b>(190 673)</b>	<b>(133 602)</b>	<b>(139 882)</b>	
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	8 000	–	–	–	12 196	12 196	12 196	101 762	349 146	114 161	735 160	
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>201 433</b>	<b>(34 775)</b>	<b>(35 214)</b>	<b>(19 961)</b>	<b>(18 575)</b>	<b>68 483</b>	<b>(24 143)</b>	<b>(5 164)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(95 768)</b>	<b>(44 324)</b>	<b>27 512</b>	<b>20 854</b>	

MP302 Msukaligwa - Supporting Table SB12 Adjustments Budget - monthly revenue and expenditure (municipal vote) - 23/02/2024

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>																
<b>Revenue by Vote</b>																
Vote 01 - Executive & Council		105 365	-	-	-	-	84 293	-	-	21 268	21 268	21 268	1 757	255 220	269 716	280 309
Vote 02 - Finance & Administration		18 973	18 719	19 042	18 632	26 211	20 360	30 646	-	22 406	22 406	22 406	45 167	264 968	265 062	277 520
Vote 03 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Sport And Recreation		11	11	13	10	11	3	2	-	27	27	27	117	259	225	235
Vote 05 - Public Safety		169	1 409	426	336	258	71	50	-	1 185	1 185	1 185	4 448	10 722	8 626	9 031
Vote 06 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		351	407	402	437	465	520	426	-	487	487	487	1 132	5 602	5 693	5 960
Vote 09 - Community & Social Services		95	89	65	57	58	(106)	51	-	2 142	2 142	2 142	4 762	11 499	1 415	1 482
Vote 10 - Electricity		23 395	24 561	21 132	22 599	21 952	21 424	26 095	-	29 425	29 425	29 425	86 135	335 570	340 581	347 882
Vote 11 - Water Management		18 966	(283)	7 040	7 036	6 775	7 060	378	-	17 718	17 718	17 718	105 459	205 585	198 086	210 235
Vote 12 - Waste Water Management		5 621	5 814	5 786	5 724	5 735	5 713	5 712	-	6 727	6 727	6 727	17 861	78 149	73 591	77 049
Vote 13 - Waste Management		4 829	5 056	5 051	5 015	4 982	4 927	4 893	-	6 120	6 120	6 120	17 168	70 281	65 255	68 322
Vote 14 - Road Transport		-	127	-	-	-	-	-	-	342	342	342	2 394	3 545	3 303	3 459
Vote 15 - Other		13	13	13	13	14	14	14	-	(1 453)	(1 453)	(1 453)	4 423	158	13 345	13 972
<b>Total Revenue by Vote</b>		<b>177 788</b>	<b>55 922</b>	<b>58 971</b>	<b>59 859</b>	<b>66 460</b>	<b>144 280</b>	<b>68 270</b>	<b>-</b>	<b>106 395</b>	<b>106 395</b>	<b>106 395</b>	<b>290 824</b>	<b>1 241 558</b>	<b>1 244 898</b>	<b>1 295 457</b>
<b>Expenditure by Vote</b>																
Vote 01 - Executive & Council		3 603	6 478	4 437	5 857	6 920	4 654	4 465	132	7 213	7 213	7 213	18 767	76 952	71 388	74 744
Vote 02 - Finance & Administration		7 195	10 594	7 783	9 147	14 359	10 287	10 876	1 280	16 242	16 242	16 242	48 876	169 124	137 902	144 383
Vote 03 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Sport And Recreation		196	242	377	206	210	224	239	-	1 077	1 077	1 077	7 701	12 626	12 796	13 398
Vote 05 - Public Safety		1 666	2 044	1 989	1 805	1 998	1 895	2 130	8	2 795	2 795	2 795	7 927	29 849	30 568	32 005
Vote 06 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		1 091	1 087	1 147	1 170	1 428	1 052	1 082	455	1 424	1 424	1 424	7 810	20 593	23 179	24 269

Vote 09 - Community & Social Services	5 566	2 873	5 896	5 765	6 297	9 462	6 467	3	7 847	7 847	7 847	17 402	83 274	79 381	83 112
Vote 10 - Electricity	(51 424)	54 768	61 488	44 526	38 348	36 839	54 911	850	49 836	49 836	49 836	100 673	490 488	434 268	454 678
Vote 11 - Water Management	2 637	5 205	3 196	5 036	6 362	4 789	4 352	1 799	18 844	18 844	18 844	72 280	162 186	122 087	127 825
Vote 12 - Waste Water Management	1 436	1 626	1 701	1 671	2 145	1 528	2 191	76	12 738	12 738	12 738	98 857	149 444	154 249	161 499
Vote 13 - Waste Management	2 117	2 649	2 429	2 113	2 981	2 297	2 582	390	5 073	5 073	5 073	12 699	45 476	35 063	36 711
Vote 14 - Road Transport	2 093	2 953	3 582	2 396	3 795	2 637	2 961	171	9 147	9 147	9 147	50 525	98 554	103 430	108 291
Vote 15 - Other	179	177	161	127	192	133	157	-	1 039	1 039	1 039	8 221	12 463	13 074	13 688
<b>Total Expenditure by Vote</b>	<b>(23 645)</b>	<b>90 696</b>	<b>94 184</b>	<b>79 820</b>	<b>85 035</b>	<b>75 797</b>	<b>92 412</b>	<b>5 164</b>	<b>133 276</b>	<b>133 276</b>	<b>133 276</b>	<b>451 737</b>	<b>1 351 028</b>	<b>1 217 387</b>	<b>1 274 604</b>
<b>Surplus/ (Deficit)</b>	<b>201 433</b>	<b>(34 775)</b>	<b>(35 214)</b>	<b>(19 961)</b>	<b>(18 575)</b>	<b>68 483</b>	<b>(24 143)</b>	<b>(5 164)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(160 913)</b>	<b>(109 469)</b>	<b>27 512</b>	<b>20 854</b>

MP302 Msukaligwa - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure (functional classification) - 23/02/2024

Description - Standard classification	Ref	Budget Year 2023/24											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>																
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		124 338	18 719	19 042	18 632	26 211	104 653	30 646	-	43 674	43 674	43 674	46 925	520 188	534 778	557 829
Executive and council		105 365	0	-	-	0	84 293	-	-	21 268	21 268	21 268	1 757	255 221	269 716	280 309
Finance and administration		18 973	18 719	19 042	18 632	26 211	20 360	30 646	-	22 406	22 406	22 406	45 167	264 968	265 062	277 520
Internal audit													-	-	-	-
<b>Community and public safety</b>		511	1 763	776	657	599	206	381	-	3 612	3 612	3 612	9 700	25 428	13 252	13 875
Community and social services		91	84	60	53	54	(110)	46	-	104	104	104	523	1 112	1 067	1 117
Sport and recreation		15	16	18	15	16	8	8	-	38	38	38	106	314	225	235
Public safety		169	1 409	426	336	258	71	50	-	1 185	1 185	1 185	4 448	10 722	8 626	9 031
Housing		237	255	271	254	272	237	277	-	258	258	258	374	2 949	2 986	3 127
Health		-	-	-	-	-	-	-	-	2 028	2 028	2 028	4 249	10 332	348	364
<b>Economic and environmental services</b>		115	279	130	183	193	284	149	-	(913)	(913)	(913)	7 605	6 199	19 355	20 264
Planning and development		115	153	130	183	193	284	149	-	491	491	491	3 109	5 788	5 994	6 276
Road transport		-	127	-	-	-	-	-	-	(1 404)	(1 404)	(1 404)	4 496	411	13 361	13 988
Environmental protection													-	-	-	-
<b>Trading services</b>		52 811	35 148	39 009	40 374	39 444	39 124	37 079	-	59 991	59 991	59 991	226 624	689 585	677 513	703 489
Energy sources		23 395	24 561	21 132	22 599	21 952	21 424	26 095	-	29 425	29 425	29 425	86 135	335 570	340 581	347 882
Water management		18 966	(283)	7 040	7 036	6 775	7 060	378	-	17 718	17 718	17 718	105 459	205 585	198 086	210 235
Waste water management		5 621	5 814	5 786	5 724	5 735	5 713	5 712	-	6 727	6 727	6 727	17 861	78 149	73 591	77 049
Waste management		4 829	5 056	5 051	5 015	4 982	4 927	4 893	-	6 120	6 120	6 120	17 168	70 281	65 255	68 322
<b>Other</b>		13	13	13	13	14	14	14	-	32	32	32	(29)	158	-	-
<b>Total Revenue - Functional</b>		177 788	55 922	58 971	59 859	66 460	144 280	68 270	-	106 395	106 395	106 395	290 824	1 241 558	1 244 898	1 295 457
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		11 277	17 542	12 749	15 154	21 740	15 443	15 828	1 415	21 817	21 817	21 817	48 604	225 205	194 463	203 603
Executive and council		3 341	6 176	4 457	6 289	8 613	5 988	3 975	284	7 145	7 145	7 145	9 224	69 781	59 263	62 049
Finance and administration		7 936	11 366	8 292	8 865	13 128	9 455	11 853	1 131	14 672	14 672	14 672	39 380	155 423	135 200	141 555
Internal audit													-	-	-	-
<b>Community and public safety</b>		8 026	5 817	8 836	8 416	9 100	12 231	9 475	8	12 691	12 691	12 691	37 426	137 409	133 926	140 220
Community and social services		5 092	2 376	5 316	5 319	5 816	9 056	5 946	-	7 364	7 364	7 364	16 604	77 617	73 458	76 911

Sport and recreation	835	956	1 117	855	856	831	918	–	1 835	1 835	1 835	9 747	21 620	22 225	23 269
Public safety	1 679	2 051	1 996	1 812	2 015	1 902	2 138	8	2 818	2 818	2 818	8 070	30 126	30 859	32 310
Housing	420	435	407	429	413	442	472	–	641	641	641	2 740	7 682	7 002	7 331
Health	–	–	–	–	–	–	–	–	33	33	33	266	364	382	400
<b>Economic and environmental services</b>	<b>2 627</b>	<b>3 482</b>	<b>4 162</b>	<b>3 307</b>	<b>4 741</b>	<b>3 045</b>	<b>3 409</b>	<b>626</b>	<b>10 376</b>	<b>10 376</b>	<b>10 376</b>	<b>61 496</b>	<b>118 021</b>	<b>119 413</b>	<b>125 025</b>
Planning and development	1 228	1 301	1 373	1 702	1 770	1 283	1 341	455	1 203	1 203	1 203	4 884	18 945	23 307	24 403
Road transport	1 399	2 182	2 789	1 605	2 971	1 762	2 068	171	9 173	9 173	9 173	56 612	99 076	96 105	100 622
Environmental protection												–	–	–	–
<b>Trading services</b>	<b>(45 594)</b>	<b>63 848</b>	<b>68 433</b>	<b>52 938</b>	<b>49 447</b>	<b>45 070</b>	<b>63 691</b>	<b>3 114</b>	<b>88 382</b>	<b>88 382</b>	<b>88 382</b>	<b>304 188</b>	<b>870 282</b>	<b>769 469</b>	<b>805 634</b>
Energy sources	(51 841)	54 287	61 016	44 049	37 889	36 400	54 487	850	50 574	50 574	50 574	110 486	499 346	443 560	464 408
Water management	2 683	5 278	3 275	5 093	6 421	4 834	4 420	1 799	19 322	19 322	19 322	76 158	167 926	128 109	134 130
Waste water management	1 448	1 635	1 713	1 683	2 155	1 539	2 203	76	13 054	13 054	13 054	101 621	153 234	158 225	165 661
Waste management	2 117	2 649	2 429	2 113	2 981	2 297	2 582	390	5 431	5 431	5 431	15 924	49 776	39 574	41 434
<b>Other</b>	<b>19</b>	<b>7</b>	<b>4</b>	<b>7</b>	<b>6</b>	<b>7</b>	<b>10</b>	<b>–</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>22</b>	<b>110</b>	<b>116</b>	<b>121</b>
<b>Total Expenditure - Functional</b>	<b>(23 645)</b>	<b>90 696</b>	<b>94 184</b>	<b>79 820</b>	<b>85 035</b>	<b>75 797</b>	<b>92 412</b>	<b>5 164</b>	<b>133 276</b>	<b>133 276</b>	<b>133 276</b>	<b>451 737</b>	<b>1 351 028</b>	<b>1 217 387</b>	<b>1 274 604</b>
<b>Surplus/ (Deficit) 1.</b>	<b>201 433</b>	<b>(34 775)</b>	<b>(35 214)</b>	<b>(19 961)</b>	<b>(18 575)</b>	<b>68 483</b>	<b>(24 143)</b>	<b>(5 164)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(26 880)</b>	<b>(160 913)</b>	<b>(109 469)</b>	<b>27 512</b>	<b>20 854</b>



## 7. SUMMARY OF MUNICIPAL STRATEGIC GOALS:

No	Key Performance Areas (KPA)	Strategic Goals	Strategic Objective	Functional Area
1.	Municipal Transformation and Institutional Development	Business processes backed by effective ICT  Effective systems and mechanisms of communication	To build a capable workforce to deliver services	Vacancy management
				Human Resource Management and Development
				Performance management
				Labour Relations
				Information and Communication Technology
				Policies and Standard Operating Procedures
				Governance and Public Participation
				Legal and Compliance
2.	Basis Service Delivery and Infrastructure Development	Reliable and Sustainable Service Delivery	To provide reliable and sustainable services to communities	Leadership and Strategic Direction
				Electricity
				Water and Sanitation
				Roads and Storm water management
				Solid Waste Disposal and Environmental Management
				Social and Community development
				Fire and Rescue Services
				Disaster Management
3.	Local Economic Development (LED)	Reduced Inequality, unemployment and poverty	To coordinate efforts that address unemployment, poverty and encourage shared economic growth and development	Traffic services and Law Enforcement
				Economic development
4.	Financial Viability and Management	Financially viable municipality	To continuously improve the viability and management of municipal finances	Job creation and SMME Development
				Revenue management and Credit Control
				Expenditure management
				Asset management
				Supply Chain Management
5.	Public Participation, Good Governance and Intergovernmental Relation	Clean governance and institutional capability  Informed communities that own their developments	To strengthen public participation, corporate governance and accountability	Financial reporting and budgeting
				Performance Management, Monitoring and Evaluation
				Internal Audit
				Integrity Management and Fraud Prevention
				Risk Management
6.	Spatial Planning and Rationale	Social cohesion and spatial transformation	To ensure long term planning that provides for social cohesion and spatial transformation	Marketing and Communication
				Sustainable Human Settlement
				Land Use Management
				Spatial Planning and IDP
				Property Management

## 8. MUNICIPAL KEY PERFORMANCE INDICATORS AND TARGETS

This annexure enlists all 6 Key Performance Areas, its Strategic Objectives of the Municipality with its Key Performance Indicators and Targets.

### KEY PERFORMANCE AREA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

#### STRATEGIC OBJECTIVE: TO BUILD A CAPABLE WORKFORCE TO DELIVER SERVICES

No	Performance Objective	Key Performance Indicator	Department	Baseline 2022/2023	Quarterly Targets 2023-2024				Annual Target 2023/2024	Means of Verification
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<b>Functional Area: Vacancy Management</b>										
001	To enhance institutional capacity to achieve the constitutional mandate of the Council	Number of funded vacancies filled by 30 June 2024	Corporate Services	56 funded vacancies filled	26	30	22	22	100	Appointment letters Listing of appointments
<b>Functional Area: Human Resource Management and Development</b>										
002	To ensure that performance management is cascaded to lower levels of management and assessed.	% PMS cascaded to lower levels of management by 30 June 2024	Corporate Services	0% Cascaded	20%	25%	30%	35%	35%	- Signed performance agreements
A01	To ensure the overall wellness of employees and adherence to the OHS Act	Number of employees wellness campaigns including SASRA games held by 30 <sup>th</sup> June 2024	Corporate Services	1 wellness campaign held	0	1	0	1	2	- Attendance registers
005	To ensure capacity building of Municipal Councillors and Employees	Work-place Skills Plan (WSP) submitted to the LGSETA by 30 April 2024	Corporate Services	1 WSP submitted	0	0	0	1	1	- WSP Report and acknowledgement of receipt by LGSETA
<b>Functional Area: Labour Relations</b>										
A02	To ensure on-going consultation with labour in decision-making	Number of Local Labour Forum meetings held by 30 June 2024	Corporate Services	4 LLF meetings held	1	1	1	1	4	- Minutes and Attendance Registers
<b>Functional Area: Information and Communication Technology (ICT)</b>										

<b>A03</b>	To ensure uninterrupted internal and external communication	Number of ICT Steering Committee meetings held by 30 <sup>th</sup> June 2024	Corporate Services	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Minutes and attendance registers of the ICT Steering Committee
<b>Functional Area: Legal and Compliance</b>										
<b>A04</b>	To ensure legal compliance with all contractual matters	Number of Signed SLA and Contracts drafted within 30 days	Corporate Services	<b>New indicator</b>	10	10	10	10	<b>40</b>	- Signed SLA's
<b>A05</b>	To ensure Mayoral Committee is aware of the litigation register of the municipality	Litigation register report is submitted quarterly to the Mayoral Committee	Corporate Services	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Litigation register
<b>Functional Area: Governance and Public Participation</b>										
<b>A06</b>	To strengthen corporate governance and accountability	Number of Corporate Services Section 80 committee meetings held by 30 June 2024	Corporate Services	<b>New Indicator</b>	3	3	3	3	<b>12</b>	- Minutes and Attendance Registers of the sitting of Sec. 80 committees
<b>016/1</b>	To perform an effective oversight role of the actual performance of the municipal council	Number of section 79 oversight reports submitted to and adopted by the Council by 30 June 2024	Corporate Services	<b>12</b> Section 79 oversight reports submitted	5	5	5	5	<b>20</b>	- Oversight reports - Council Resolution
<b>016</b>	To perform effective oversight on the Council's Annual Report	Municipal Public Accounts Committee oversight reports on Annual Report tabled in the Council by 31 March 2024	Corporate Services	<b>1</b> MPAC Report tabled in the Council and approved	0	0	1	0	<b>1</b>	- MPAC report - Council Resolution
<b>010</b>	To ensure the participation of the public in the affairs of the municipality	Number of functional ward committee meetings held by 30 June 2024	Corporate Services	<b>228</b> Ward committee meetings held	57	57	57	57	<b>228</b>	- Attendance registers and minutes
<b>011</b>	To ensure communication to public on the state of affairs of the municipality	Annual Mayoral State of the Municipal Address held by 31 May 2024	Corporate Services	<b>1</b> SOMA held	0	0	0	1	<b>1</b>	- Advert /SOMA Speech
<b>A07</b>	To promote intersectoral	Number of Local Aids Council	Corporate	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Attendance

	collaboration and oversee the implementation of the HIV/AIDS strategy	Meetings held by 30 June 2024	Services							Register/Event Report
<b>A08</b>	To provide support and advocate for positive development outcome for young people	Number of youth development programmes implemented by 30 June 2024	Corporate Services	<b>New indicator</b>	2	2	2	2	<b>8</b>	- Attendance Register/Event Report
<b>A09</b>	To ensure that people living with disabilities and the elderly are empowered at all levels	Number of awareness campaigns implemented for people living with disabilities and the elderly by 30 June 2024	Corporate Services	<b>New indicator</b>	2	1	1	1	<b>5</b>	- Attendance Register/Event Report
<b>A10</b>	To prevent Gender Based Violence amongst women and children	Number of awareness campaigns implemented on GBV, Women and children by 30 June 2024	Corporate Services	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Attendance Register/Event Report
<b>012</b>	Mayoral outreach programmes including Imbizo's	Number of Mayoral Outreach Programmes held by 30 June 2024	Corporate Services	<b>New indicator</b>	5	5	5	3	<b>18</b>	- Attendance Register/Event Report
<b>Functional Area: Leadership and Strategic Direction</b>										
<b>014</b>	To provide executive and legislative leadership over the matters of the institution as provided for by the Constitution.	Number of Council meetings held by 30 <sup>th</sup> June 2024	Corporate Services	<b>12 Council meetings held</b>	1	1	1	1	<b>4</b>	- Attendance Register
<b>004/1</b>	To ensure Council Resolutions are fully implemented	Quarterly report on the implementation of Council resolutions implemented by 30 <sup>th</sup> June 2024	Corporate Services	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Council Resolution the implementation of Council Resolutions
<b>Functional Area: Records Management</b>										
<b>113</b>	To improve the Management of Council Records	Number of General disposal authorities approved and implemented by 30 June 2024	Corporate Services	<b>New indicator</b>	1	1	1	1	<b>4</b>	- General Disposal Authorities - List of disposed





Functional Area: Water and Sanitation										
019	To ensure that all consumers are metered for water consumption	Number of water meters installed by 30 June 2024	Technical Services	303 new water meters installed	200	433	433	433	1500	- Meter installations listing - Job Cards
021	To ensure the quality of drinking water comply with SANS241	Water quality sampling results for both water and wastewater compiled by 30 June 2024	Technical Services	New indicator Water and wastewater samples are taken monthly for analysis	3	3	3	3	12	- Monthly reports on compliance of water and wastewater quality
021/1	To ensure compliance with the Water Services Act	Review of the WSDP and Water Safety Plan and approved by Council by the 30 June 2024	Technical Services	New Indicator	0	0	2	0	2	- Council approved WSDP and WSP - Council resolution.
025	To ensure environmentally compliant wastewater treatment plant	Number of Reports on the status and performance of wastewater treatment plant compiled by 30 June 2024	Technical Services	New indicator Unit processes operating accordingly	1	1	1	1	4	- Quarterly reports on status and performance of wastewater treatment plant
021/2	To ensure environmentally compliant water treatment plant	Number of reports on the status and performance of the water treatment plant compiled by 30 June 2024	Technical services	New indicator Unit processes operating accordingly	1	1	1	1	4	- Quarterly reports on status and performance of water treatment plants
Functional Area: Roads and Storm Water/										
030	To ensure well maintained roads	Square meters (m2) of roads resurfaced/Patched by 30 <sup>th</sup> June 2024	Technical Services	43400 m <sup>2</sup> re-surfaced	5000m <sup>2</sup>	3000m <sup>2</sup>	12000m <sup>2</sup>	20000 m <sup>2</sup>	40,000m <sup>2</sup>	- Monthly reports
029	To ensure well maintained roads	Kilometres of gravel roads maintained by 30 <sup>th</sup> June 2024	Technical Services	52.72 Km re-gravelled or Bladed	0km	10km	10km	15km	30Km	- Listing of roads re-gravelled and

										their lengths
<b>A15</b>	To ensure effective management of storm water	Number of storm-water inlets-maintained 30 <sup>th</sup> June 2024	Technical Services	<b>131</b> inlets maintained	60	60	60	60	<b>240 inlets</b>	- Monthly reports
<b>Functional Area: Governance and Public Participation</b>										
<b>A16</b>	To strengthen corporate governance and accountability	Number of Technical Services Section 80 committee meetings held by 30 June 2024	Technical Services	<b>New Indicator</b>	3	3	3	3	<b>12</b>	- Minutes and Attendance Registers of the sitting of Sec. 80 committees
<b>Functional Area: Projects Management</b>										
<b>026</b>	To ensure that all households have access to basic level of electricity	% households with access to electricity by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>87% (59 145)</b> access to electricity	0	0	0	88% (97)	<b>88% (97)</b>	- Progress reports - Practical completion certificates
<b>017</b>	To ensure that all households have access to basic level of drinking water	% households with access to basic level of water by 30 June 2024	Municipal Manager's Office	<b>94% (63 692)</b> access to water	0	0	0	95% (150)	<b>95% (150)</b>	- Progress reports. - Practical completion certificates
<b>023</b>	To ensure that all households have access to basic level of sanitation	Number of households provided with Ventilation Improved Pit Toilets (VIPs) by 30 June 2024	Municipal Manager's Office	<b>2340</b> households with access to VIP	0	230	0	0	<b>230</b>	- Progress reports. - Practical completion certificates - <a href="#">Happy letters</a>
<b>028</b>	To improve the standard of municipal roads	Kilometres of roads/streets upgraded to asphalt or paved by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>4.27 km</b> upgrade to paved roads	0	0	0	1.8 km	<b>1.8 km</b>	- Progress Reports - Practical completions certificate
<b>Functional Area: Job creation and SMME Development</b>										
<b>032</b>	To ensure that funds allocated are spent on planned infrastructure	Percentage of Municipal Infrastructure Grant (MIG) spent by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>100 %</b> Spent on MIG	25%	50%	75%	100%	<b>100%</b>	- MIG Expenditure Report



											reports
038	To promote environmental management awareness to communities	Number of environmental Management educational campaigns held by 30 <sup>th</sup> June 2024	Community & Social Services	14 Waste Management educational campaigns held	2	2	2	2	8	- Educational Campaigns Reports. - Attendance Registers	
<b>Functional Area: Social and Community Development</b>											
046	To promote a culture of reading and learning for learners at schools	Number of library events and educational campaigns rolled out by 30 <sup>th</sup> June 2024	Community & Social Services	6 library events held	2	2	2	2	8	- Attendance Registers - Reports and photos	
<b>Functional Area: Fire and Emergency Services</b>											
055	To ensure that fire and emergency incidents are attended to within the prescribed timeframe	Percentage of fire and emergency incidents attended within the pre-determined timeframe in accordance with SANS 10090 by 30 <sup>th</sup> June 2024	Community & Social Services	85% of fire and emergency incidents attended	85%	85%	85%	85%	85%	- Fire incident response report	
056	To ensure that fire inspections are conducted in buildings as prescribe by law	Number of fire safety inspections conducted by 30 <sup>th</sup> June 2024	Community & Social Services	740 fire safety inspections conducted	173	173	222	173	741	- Fire Safety Inspections report	
057	To ensure that pupils and communities are educated of the dangers and prevention of fires	Number of fire awareness campaigns conducted (PIER) by 30 <sup>th</sup> June 2024	Community & Social Services	50 Fire awareness conducted	13	13	13	13	52	- Awareness campaign forms and Listing	
<b>Functional Area: Disaster Management</b>											
058	To ensure that pupils and communities are educated on disasters and preventions thereof	Number of disaster awareness campaigns conducted by 30 <sup>th</sup> June 2024	Community & Social Services	12 disaster awareness campaigns conducted	3	3	3	3	12	- Awareness campaign forms and Listing	
059	To ensure that all disaster incidents are attended to within the prescribed timeframes.	Percentage of disaster incidents attended within 24 hours after the incident has been reported	Community & Social Services	100% Disaster incidents attended timeously	100%	100%	100%	100%	100%	- Disaster assessment forms and listing	
<b>Functional Area: Traffic Services and Law Enforcement</b>											
061	To ensure that pupils are educated on road safety and	Number of road-safety awareness campaigns	Community & Social	12 road-safety awareness	3	3	3	3	12	- Awareness campaign	

	accidents prevention measures	conducted at schools by 30 <sup>th</sup> June 2024	Services	campaigns conducted at schools							forms and Listing
<b>062</b>	To ensure motorists compliance to road safety rules and regulations	Number of roadblocks conducted by 30 <sup>th</sup> June 2024	Community & Social Services	<b>12</b> roadblocks conducted	3	3	3	3	<b>12</b>		- Invitation letters - Signed proof of the activities conducted
<b>Functional Area: Governance and Public Participation</b>											
<b>A17</b>	To strengthen corporate governance and accountability	Number of Community and Social Services Section 80 committee meetings held by 30 June 2024	Community & Social Services	<b>New Indicator</b>	3	3	3	3	<b>12</b>		- Minutes and Attendance Registers of the sitting of Sec. 80 committees

### KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

#### STRATEGIC OBJECTIVE: TO COORDINATE EFFORTS TO ADDRESS UNEMPLOYMENT AND POVERTY

No	Performance Objective	Key Performance Indicator	Department	Baseline 2022/2023	Quarterly Targets 2023-2024				Annual Target 2023/2024	Means of Verification
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<b>Functional Area: Economic Development</b>										
<b>100</b>	To ensure businesses adhere to their social responsibility plans	Number of monthly Sector Labour Plans meetings held by 30 June 2024	Planning and Economic Development	<b>20</b> Sector Labour Plans meetings held	1	1	1	1	<b>4</b>	- Invitations - Attendance Register - Minutes of the Meeting
<b>101</b>	To ensure SMMEs are supported to participate in the economy	Number of Local SMMEs and Cooperatives supported by 30 <sup>th</sup> June 2024	Planning and Economic Development	<b>21</b> SMMEs and Cooperatives supported	0	30	0	0	<b>30</b>	- Completion and hand over certificate
<b>114</b>	To ensure coordination of CWP Local Reference Committee (LRC)	Number of LRC meetings convened by 30 June 2023	Planning and Economic Development	<b>New indicator</b>	1	1	1	1	<b>4</b>	- Attendance registers - Invitations



											- Minutes of the Meeting
035	To ensure that job opportunities are created in terms of the EPWP guidelines	Number of short-term job opportunities created via Public Employment Programmes (EPWP, CWP etc.)	Planning and Economic Development	332 work opportunities created	70	200	95	96	461		- EPWP Report - Listing of staff
101/1	To ensure SMMEs are supported to participate in the economy	Number of the LED Workshop held by 30 June 2024	Planning and Economic Development	New Indicator	0	0	1	0	1		- Invitation - Attendance Register - Minutes
192	To ensure functionality of the LED Forum	Re-establishment and Launching of the LED Forum by 30 September 2024	Planning and Economic Development	New Indicator	1	0	0	0	1		- Invitations - Attendance Register - Minutes
192/1	To facilitate and mobilize resources for the economic growth in the municipal area	Number of LED Forum meetings held by 30 June 2024	Planning and Economic Development	New Indicator	0	1	1	1	3		- Invitations - Attendance Register - Minutes

#### KEY PERFORMANCE AREA 4: FINANCIAL VIABILITY AND MANAGEMENT

#### KEY PERFORMANCE AREA: TO IMPROVE THE VIABILITY AND MANAGEMENT OF MUNICIPAL FINANCES

No	Performance Objective	Key Performance Indicator	Department	Baseline 2022/2023	Quarterly Targets 2023-2024				Annual Target 2023/2024	Means of Verification
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<b>Functional Area: Revenue Management and Credit Control</b>										
066	To ensure indigent consumers are registered and receive Free Basic Services	Number of indigent households receiving Free Basic services (FBS) by 30 <sup>th</sup> June 2024	Financial Services	3000	3500	3500	1000	1000	9000	- Accumulated Indigent subsidies report
070	To ensure necessary strategies are implemented to collect revenue	Improved Revenue collection for the financial year ending 30 <sup>th</sup> June 2024	Financial Services	62% in revenue collected	75%	75%	75%	75%	75%	- Billing report (age analysis)
072/1	To ensure compliance to the Municipal Property	Number of Valuation Roll Reconciliation between System	Financial Service	100% compliance	0	0	0	1	1	- Council resolution on approval of the

	Rates Act	& Valuation Rolls for the year ending 30 <sup>th</sup> June 2024									valuation roll - Proof of gazetting on the Government printing works and local news paper
<b>Functional Area: Expenditure Management</b>											
<b>A18</b>	To ensure compliance with VAT Act	Number of VAT201 submitted to SARS on a monthly basis	Financial Services	12	3	3	3	3	3	<b>12</b>	- Proof of VAT201 submitted to SARS
<b>A19</b>	To ensure compliance with Income tax Act	Number of MP201 submitted to SARS on monthly basis	Financial Services	12	3	3	3	3	3	<b>12</b>	- Proof of MP201 submitted to SARS
<b>Functional Area: Asset Management</b>											
<b>073</b>	To ensure that all infrastructure assets are accounted for	Number of Fixed Asset Register (FAR) updates by the 30 <sup>th</sup> June 2024	Financial Services	2 FAR updates conducted.	0	0	0	1	1	1	- Assets Register (Infrastructure)
<b>073/1</b>	To ensure that all moveable assets are accounted for	Number of Fixed Asset Register (FAR) updates by the 30 <sup>th</sup> June 2024	Financial Services	2 FAR updates conducted.	0	0	1	1	2	2	- Assets Register (Moveable)
<b>Functional Area: Supply Chain Management</b>											
<b>067</b>	To ensure that all bids above R200 000 are awarded within 90 days from date of closure	Number of reports for bids awarded within 90 days from the date of closure by 30 June 2024	Financial Services.	4 reports compiled	1	1	1	1	4	4	- Quarterly reports on awarded bids
<b>067/1</b>	To ensure Compliance with SCM Policy	Number of Quarterly SCM Reports submitted to Council by 30 June 2024	Financial Services	Quarterly Reports	1	1	1	1	4	4	- SCM Quarterly Reports - Council resolution
<b>Functional Area: Stores Management</b>											
<b>073/2</b>	To ensure stores are kept at minimum level	Number of stock count conducted by 30 June 2024	Financial Services	Quarterly reports	1	1	1	1	4	4	- Stock count reports
<b>A20</b>	To ensure compliance with cost curtailment measures	Number of procurement plan developed and implemented by 30 June 2024	Financial Services	Quarterly reports	1	1	1	1	4	4	- Procurement performance report
<b>Functional Area: Financial Reporting and Budgeting</b>											
<b>076</b>	To ensure that the revised, draft and final budgets are	Number of budgets approved by 31 <sup>st</sup> May 2024	Financial Services	budgets approved	0	0	2	1	3	3	- Budget report - Council

	approved by the Council within legally prescribed timeframes									Resolutions
077	To ensure that the AFS are completed and submitted to all relevant stakeholders as prescribed by the MFMA	Number of Annual Financial Statements compiled and submitted to relevant stakeholders by 31 <sup>st</sup> August 2023	Financial Services	1 AFS submitted to relevant stakeholders	1	0	0	0	1	- AFS - Submission letters - Proof of submission
A21	To ensure compliance with Section 71 of the MFMA	Number of section 71 reports submitted to the Mayor and PT within 10 days after each month end	Financial Services	section 71 monthly reports submitted	3	3	3	3	12	- Section 71 report - Proof of submission to EM and PT
A22	To ensure compliance to Section 52 of the MFMA	Number of section 52 reports submitted to the Council within 30 days after the end of each quarter	Financial Services	4 section 52 reports submitted.	1	1	1	1	4	- Sec 52 Reports - Council resolution
078	To ensure compliance with Section 72 of the MFMA	Number of Section 72 Reports submitted to the Mayor, PT and NT by 25 <sup>th</sup> of January 2024	Financial Services	1 Section 72 Report submitted	0	0	1	0	1	- Section 72 Report - Proof of submission to EM, NT and PT
080	To ensure compliance with Section 11 of the MFMA	Number of section 11 quarterly reports submitted to the Council, PT and AG within 30 days after the end of each quarter	Financial Services	section 11 quarterly reports submitted	1	1	1	1	4	- Sec 11 Reports - Council resolution - Proof of submission to AG and PT
081	To ensure compliance to Section 32 of the MFMA	Number of Section 32 quarterly reports submitted to the Council, PT and AG within 30 days after the end of each quarter	Financial Services	Section 32 quarterly reports submitted	1	1	1	1	4	- Reports on UIFW - Council resolution - Proof of submission to AG and PT COGTA
<b>Functional Area: Governance and Public Participation</b>										
A23	To strengthen corporate governance and accountability	Number of Financial Services Section 80 committee meetings held by 30 June 2024	Financial Services	<b>New Indicator</b>	3	3	3	3	12	- Minutes and Attendance Registers of the sitting of Sec. 80 committees

**KEY PERFORMANCE AREA 5: PUBLIC PARTICIPATION, GOOD GOVERNANCE, AND INTERGOVERNMENTAL RELATIONS**

**STRATEGIC OBJECTIVE: TO STRENGTHEN PUBLIC PARTICIPATION, CORPORATE GOVERNANCE AND ACCOUNTABILITY**

No	Performance Objective	Key Performance Indicator	Department	Baseline 2022/2023	Quarterly Targets 2023-2024				Annual Target 2023/2024	Means of Verification
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<b>Functional Area: Legal, Compliance and Public Participation</b>										
A24	To ensure that information is reaching communities on the activities of the municipality	Number of Quarterly newsletters Compiled and posted on the Municipal website by 30 June 2024	Municipal Manager's Office	<b>New Indicator</b>	1	1	1	1	<b>4</b>	- Posted newsletters
089	To ensure important and legislated information is publicised on the municipal website.	Percentage of website updates made within 24 hours after request has been made	Municipal Manager's Office	<b>New indicator</b>	100%	100%	100%	100%	<b>100%</b>	- Listing of the postings - Screen shots of the postings
<b>Functional Area: Performance Management, Monitoring and Evaluation</b>										
090	To ensure that all Directors sign their Performance Agreements at the beginning of the financial year	Number of performance agreements signed by 30 <sup>th</sup> July 2023	Municipal Managers Office	<b>6</b> performance agreements signed	6	0	0	0	<b>6</b>	- Signed performance agreements of senior managers
091	To ensure that all Directors' performance is assessed in terms of the Performance Regulations	Number of performance evaluations conducted 30 <sup>th</sup> June 2024	Municipal Managers Office	<b>2</b> performance evaluations conducted	1	1	1	1	<b>4</b>	- Performance Assessment reports for senior managers
092	To ensure that APR is compiled in terms of Sec 46 of the MSA and submitted to relevant stakeholders	Number of Annual Performance Reports compiled in terms of Sec 46 of MSA and submitted to relevant stakeholders by 31 <sup>st</sup> August 2023	Municipal Managers Office	<b>1</b> APR compiled and submitted to relevant stakeholders	1	0	0	0	<b>1</b>	- Signed APR - Proof of submission
093	To ensure that both Draft and Final Annual Reports are approved by the Council within the	Number of Annual Reports compiled and submitted to relevant stakeholders by 31 <sup>st</sup> March 2024	Municipal Managers Office	<b>2</b> Annual Reports submitted to relevant stakeholders	0	0	2	0	<b>2</b>	- Signed Annual Report. - Proof of submission

	prescribed timeframe and submitted to relevant stakeholders			(Draft & Final)							- Proof of publications
<b>087</b>	To ensure that quarterly performance reports are tabled in the Council	Number of Performance quarterly reports tabled in the Council by 30 <sup>th</sup> June 2024	Municipal Managers Office	<b>4</b> SDBIP quarterly reports tabled	1	1	1	1	<b>4</b>		- Quarterly performance reports - Council Resolutions
<b>094</b>	To ensure compliance to MFMA on the approval of the municipal SDBIP	Number of SDBIPs approved 28 days after the budget approval by 30 <sup>th</sup> June 2024	Municipal Managers Office	<b>2</b> SDBIP approved (Original and Revised)	0	0	0	1	<b>1</b>		- Approved SDBIP. - Council Resolution - Proof of publications
<b>Functional Area: Internal Audit (IA)</b>											
<b>096</b>	To ensure that Internal Audit Annual plan is approved by Audit Committee in terms of Sec 165 MFMA	Number of Internal Audit Annual Plans approved by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>1</b> Internal Audit Annual Plans	0	0	0	1	<b>1</b>		- Approved Internal Audit Annual Plan - Audit Committee minutes
<b>097</b>	To ensure that Audit Committee meetings are held as scheduled	Number of Audit Committee meetings held by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>7</b> Audit committee meetings held	1	1	1	1	<b>4</b>		- Invitations, minutes and attendance registers
<b>Functional Area: Risk Management</b>											
<b>098</b>	To ensure that the Annual Risk Register is approved by the Risk Committee	Annual Risk Register developed and approved by 30 <sup>th</sup> June 2024	Municipal Managers Office	<b>1</b> Risk Register developed	0	0	0	1	<b>1</b>		- Approved Annual Risk Register
<b>099</b>	To ensure that risk management reports are submitted RMC	Number of quarterly risk management reports submitted to Risk Management Committee (RMC) by 30 <sup>th</sup> June 2024	Municipal Manager's Office	<b>4</b> risk management reports submitted to RMC	1	1	1	1	<b>4</b>		- Risk reports submitted to RMC.

**KEY PERFORMANCE AREA 6: SPATIAL PLANNING AND RATIONALE**

**STRATEGIC OBJECTIVE: TO ENSURE LONG TERM PLANNING THAT PROVIDES FOR SOCIAL COHESION AND TRANSFORMATION**

No	Performance Objective	Key Performance Indicator	Department	Baseline 2022/2023	Quarterly Targets 2023-2024				Annual Target 2023/2024	Means of Verification
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<b>Functional Area: Legal, Compliance and Public Participation</b>										
082	To ensure compliance with Section 29 of the Municipal Systems Act, 2000	Number of IDP and Budget process plans approved by 30 <sup>th</sup> August 2023	Planning and Economic Development	1 IDP/Budget process plans approved	1	0	0	0	1	<ul style="list-style-type: none"> <li>- Approved Process plan.</li> <li>- Process Plan Resolution.</li> <li>- Public notice of the Process Plan</li> <li>- Submission Letter.</li> </ul>
083	To ensure that the Draft and Final IDPs are compiled & approved by the Council in terms of Section 30, 31 and 32 of the Municipal Systems Act, 2000	Number of Council-Approved IDPs by 31 <sup>st</sup> May 2024 and submitted to the MEC within 10 days after approval and publicised for public information within 14 days thereafter	Planning and Economic Development	2 IDPs approved by the Council. (Draft and Final IDP)	0	0	1	1	2	<ul style="list-style-type: none"> <li>- Public notice for IDP consultations.</li> <li>- Draft IDP.</li> <li>- Council Resolution for Draft IDP.</li> <li>- Public Notice inviting comments on the IDP.</li> <li>- Submission letter for Draft IDP.</li> <li>- Final Approved IDP.</li> <li>- Council Resolution for final IDP.</li> <li>- Submission letter for final</li> </ul>

										IDP - Public notice for approved IDP
084	To ensure that communities are consulted during the drafting of the IDP as provided for by MSA	Number of IDP ward consultative meetings held by 31 <sup>st</sup> October 2023	Planning and Economic Development	19 ward consultative meetings held	10	9	0	0	19	- Public notice for IDP consultations - Attendance Registers
085	To ensure that communities are consulted during the drafting of the Budget as provided for by Chapter 4 of the MSA and Sec. 22 of the MFMA	Number of Budget/IDP consultative meetings held by 30 <sup>th</sup> April 2024	Planning and Economic Development	18 Budget/IDP consultative meetings held	0	0	0	19	19	- Public notice for Budget consultations - Attendance Registers
086	To ensure that all relevant stakeholders are consulted on the planning and implementation	Number of quarterly IDP representative forums held by 30 <sup>th</sup> June 2024	Planning and Economic Development	4 IDP representative forums held	1	1	0	2	4	- Public notice for IDP Rep Forums. - Invitations - Attendance Registers
<b>Functional Area: Sustainable Human Settlement</b>										
103	To ensure that communities are settled on approved townships to access municipal services	Number of informal settlements formalised by 30 June 2024	Planning and Economic Development	<b>New indicator</b>	0	0	0	3	3	- Approved Township
105	To ensure continuous communication on development between the municipality and DHS is maintained	Number of quarterly meetings held with the Provincial Department of Human Settlement by June 2024	Planning and Economic Development	4 meetings held	1	1	1	1	4	- Invitation - Attendance Register - Minutes of the Meeting
<b>Functional Area: Land Use Management</b>										
106	To ensure timeous processing of building plans	Percentage of compliant building plans processed within 60 days	Planning and Economic Development	100% Compliant building plans processed within 60 days	100%	100%	100%	100%	100%	- Building plan register - Building plans and approval or disapproval



										letters
<b>107</b>	To ensure that inspections on buildings land use are done and contraventions notices are served	Number of building and land use contraventions issued quarterly	Planning and Economic Development	<b>102</b> building and land use contraventions issued	25	25	25	25	<b>100</b>	- Listing of notices - notices served
<b>109</b>	To ensure timeous consideration of compliant Land Use and Land Development Applications	Percentage of compliant Land Use and Land Development Applications considered by the Land Development Officer within 30 days	Planning and Economic Development	<b>100%</b> compliant Land Use and Land Development Applications considered by LDO	100%	100%	100%	100%	<b>100%</b>	- Listing of applications considered by LDO
<b>A25</b>	To ensure compliance with the Spatial Planning and Land Use Management Bylaw	Development of the policy on Development Charges by 30 June 2024	Planning and Economic Development	<b>New Indicator</b>	0	1	0	0	<b>1</b>	- Approved Development Charges Policy - Council Resolution
<b>Functional Area: Governance and Public Participation</b>										
<b>A26</b>	To strengthen corporate governance and accountability	Number of Planning and Economic Development Section 80 committee meetings held by 30 June 2024	Planning and Economic Development	<b>New Indicator</b>	3	3	3	3	<b>12</b>	- Minutes and Attendance Registers of the sitting of Sec. 80 committees

## 9. CAPITAL AND OPERATIONAL PROJECTS 2023/2024

### Institutional Projects and Deliverables

#### Key Performance Area 2: Basic Services Delivery and Infrastructure Development

	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
<b>Office of the Municipal Manager (PMU)</b>														
P08	Economic & Environmental Services	10	Road Transport	Public Works	Construction of the roads at Wesselton Msheveni Street	17	R 9,656,700.01	01-July-2023	29-Mar-2024	57.5% Construction	91% Construction	100% Project Completed	Not Assigned	Progress Report / Practical Completion Certificate
P45		10	Road Transport	Public Works	The Rehabilitation of Extension 32, 33, 34 Taxi Collector Street (Ring Road)	16	R 8,500,000.00	01-July-2023	30-Sep-2025	Detail design submitted and Tender Documents	Appointment of Contractor	20% Construction	40% Construction	Progress Report / Practical Completion Certificate
P46		10	Road Transport	Public Works	Construction of 2km paved roads in Wesselton - Mabilisa and Magwaza street, Taxi Collector	4,6,17	R 4,500,000.00	01-July-2023	30-Sep-2025	Appointment of Consultant and Detail Designs	Appointment of Contractor	10% Construction	40% Construction	Progress Report / Practical Completion Certificate
P47		10	Road Transport	Public Works	The rehabilitation of 1,05km Silindile main street in Lothair Ward 15	15	R 5,760,426.99	01-July-2023	13-Dec-2024	Appointment of Consultant and Detail Designs	Contractor appointed	20% Construction	50% Construction	Progress Report / Practical Completion Certificate
AP 01		10	Road Transport	Public Works	Upgrading of Culvert Bridge	5	R1 500,000.00	01-July-2023	31 December 2023	Appointment of	100% Project Completed	Not Assigned	Not Assigned	Progress Report / Practical

	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
					at Mofokeng Street					service provider				Completion Certificate
P48	Trading Services	11	Water Management	Water network	Water reticulation at Breyten Ext 2: Ward 13	13	R 850,38 9.52	01-July-2023	14-Nov-2023	Appointment of Service Provider	50% Construction	100% Project Completed	Not Assigned	Progress Report / Practical Completion Certificate
P49		11	Water Management	Water network	The Refurbishment of Lothair Water Treatment Works	15	R 1,490,4 21.05	01-July-2023	29-Aug-2025	Appointments of Consultants	Detail designs and tender documents	Detail designs	Appointment of a Contractor	Progress Report / Practical Completion Certificate
P50		11	Water Management	Water Reservoir	Installation of 1MI steel elevated tank and construction of booster pump station at Everest Park	1	R 957,00 3.98	01-July-2023	09-Aug-2025	Appointments of Consultants	24.3% Construction	Detailed Designs	Detailed Designs and tender document	Progress Report / Practical Completion Certificate
P51		12	Water Management	Water Reservoir	Installation of 1MI steel elevated tank and construction of booster pump station at Extension 34 Ermelo	16	R 10,220, 986.49	01-July-2023	5-Jul-2024	Detailed designs and Tender documents from appointed service provider.	24.3% Construction	10% Construction	45% Construction	Progress Report / Practical Completion Certificate

	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
P52		12	Wastewater Management	Sewerage Network	Sewer reticulation at Breyten Ext 2: Ward 13	13	R 2,808,494.27	01-July-2023	16-Nov-2023	Appointment of Service Provider	50% Construction	100% Construction	Not Assigned	Progress Report / Practical Completion Certificate
P53		12	Wastewater Management	Sewerage Network	VIP Toilets in Msukaligwa Farm areas	10,11,18 & 19	R 6,771,886.02	06-Jul-2023	30-Nov-2023	Appointment of service provider and delivery of material	50% Project Completed	100% Project Completed	Not Assigned	Progress Report / Practical Completion Certificate
P30	Trading Services	12	Wastewater Management	Sewerage Network	The Construction of Ermelo Ext 50 Outfall Sewer Pipeline	5	R 955,173.18	01-July-2023	29-Jan-26	Appointment of Service provider for designs	Detailed designs and tender documents	Detailed designs	Detailed designs	Progress Report / Practical Completion Certificate
P32	Trading Services	12	Wastewater Management	Wastewater Treatment	Refurbishment of Warburton Waste Water Treatment Works	12	R 514,721.44	01-July-2023	03-Jun-25	Appointment of Service provider for designs	Detailed designs and tender documents	Detailed designs and tender documents	Advert for procurement of contractor.	Progress Report / Practical Completion Certificate
P54		12	Wastewater Management	Wastewater Treatment	Installation of sewer reticulation at Warburton (house connections and top structure) 999 HH	12	R 938,089.98	01-July-2023	08-May-2025	Appointment of Service provider for designs	Inception Report Approved.	Concept and viability report approved	Detailed designs and tender documents	Progress Report / Practical Completion Certificate

	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
ESN N 18		12	Wastewater Management	Wastewater Treatment	Upgrading of Ermelo Ext 32, 33 and 34 outfall sewer pipeline.	3,6,7,16	R 5,700,012.65	22-Apr-2022	29-Mar-2024	90% Construction	98% Construction	99% Construction	100% Project Completed	Progress Report / Practical Completion Certificate
P55		12	Wastewater Management	Wastewater Treatment	The Refurbishment of the Chrissiesmeer Oxidation Ponds	19	R 13,496,153.36	01-July-2023	30-Apr-24	80% Project Progress	100% Project Completed	99% Construction	100% Project Completed	Progress Report / Practical Completion Certificate
ESN 41		12	Wastewater Management	Wastewater Treatment	Refurbishment of Lothair Oxidation ponds	15	R 3,631,299.14	10-Feb-2023	31-Jan-2024	75% Construction	90% Construction	100% Project Completed	0	Progress Report / Practical Completion Certificate
ESN 25		12	Wastewater Management	Wastewater Treatment	Electro-Mechanical Upgrades to Extension 32, 33 And 34 Pump stations In Ermelo	16	R 585,905.44	29-Jun-2020	13-Sep-2023	0	0	100% Project Completed	0	Progress Report / Practical Completion Certificate
P56		12	Wastewater Management	Wastewater Treatment	The Upgrade of Phumula Outfall Sewer Pipeline	17	R 7,172,534.85	01-July-2023	31-July-2024	Detailed designs and tender documents	20% Construction	31% Construction	85% Construction	Progress Report / Practical Completion Certificate
P33	Trading Services	12	Wastewater Management	Wastewater Treatment	The Upgrade of Everest Outfall Sewer Pipeline	17, 3, 4	R0.00	01-July-2023	10-Dec-2025	Detailed designs and tender documents	Procurement of PSP	Procurement of a Consultant	Detailed Designs	Progress Report / Practical Completion Certificate
P34		14	Energy Sources/ Electricity	Electrical Infrastructure	Electrification of House Hold in	14	R1 800 000	01-July-2023	15-March-2024	Detailed designs	26% Construction	80% Construction	100% Project Completed	Progress Report / Practical

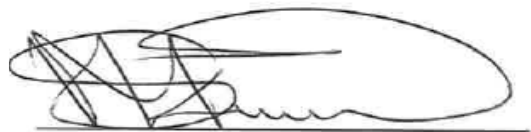
	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
					KwaZanele Ext 6					and tender documents				Completion Certificate
P22		14	Energy Sources/ Electricity	Electricity infrastructure	Replacement of 20MVA, 88/11KV Transformer in 88Kv substation in Ermelo	8	R 4,866,793.13	01-July-2023	30- Nov-2024	90% Construction	100% Project Completion	Procurement of Consultant for a Variation Order	Details Designs – approval of specification	Progress Report / Practical Completion Certificate
P57	Trading Services	14	Energy Sources/ Electricity	Electricity infrastructure	Implementation of Energy Efficiency and Demand Side Management within Msukaligwa Local Municipality	Various wards	R5 000 000	01-July-2023	15-Jun-2024	Detailed designs and tender documents	20% Construction	91% Construction	100% Project Completed	Progress Report / Practical Completion Certificate
CSA 04	Governance and Administration		Finance and Administration / Core Function / Security Services	Access control	Construction of Access Control Infrastructure at Msukaligwa Local Municipality Offices in Ermelo	Ward 7	R 2,717,428.09	31-Aug-23	7-Feb-24	Not Assigned	Not Assigned	60% Construction	100% Construction	Progress Report / Practical Completion Certificate
CSA 01	Governance and Administration		Finance and Administration / Core Function / Asset Management	Community Hall	Maintenance of the Civic centre Townhall Roof	Ward 7	R 2,578,036.00	21-Jun-2023	05-Apr-2024	Not Assigned	Not Assigned	80% Construction	100% Construction	Progress Report / Practical Completion Certificate

## Institutional Projects and Deliverables

### Key Performance Area 6: Spatial Planning and Rationale

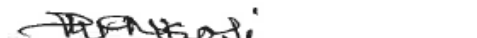
	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
PED 01	Economic and environmental services	04	Planning and economic development	Town planning	Township establishment on portion 15 of the farm Ferniehough 70-IT (Warburton)	12	R 1 000 500 (Multiyear Project)	23-Nov-22	23-Jun-24	n/a	n/a	n/a	100% Approved Township	Approved Layout Plan
PED 04		04	Planning and economic development	Town planning	Township establishment on the remaining extent of portion 6 of the Davelfontein farm 267-IS (Marikana informal)	10	R 1 500 000 (Multiyear Project)	23-Nov-22	23-Jun-24	n/a	n/a	n/a	100% Approved Township	Approved Layout Plan
PED 05		04	Planning and economic development	Town planning	Township Establishment on the remaining extent of portion 44 Spitskop 276-IS	9	R 2 100 000 (Multiyear Project)	01-Jun-22	01-Jun-25	n/a	n/a	n/a	100% Approved Township	Approved Layout Plan

Institutional Projects and Deliverables														
Key Performance Area 6: Spatial Planning and Rationale														
	Standard classification	GFS Vote	Function	Sub-function	Project Name	Ward	Budget 2023/2024	Starting Date	Completion Date	Qtr Ending Sep/23	Qtr Ending Dec/23	Qtr Ending Mar/24	Qtr Ending Jun/24	Means of Verification
PED 06		04	Planning and economic development	Town planning	Policy Development on Development Charges	All	R 500 000 (Multiyear Project)	23-Nov-22	23-Nov-23	n/a	n/a	n/a	100% Approved Development Charges Policy	Council approved Development Charges Policy



M KUNENE (MR.)  
MUNICIPAL MANAGER  
MSUKALIGWA LOCAL MUNICIPALITY

26/03/2024  
DATE



CLLR. M. P. NKOSI (MS.)  
EXECUTIVE MAYOR  
MSUKALIGWA LOCAL MUNICIPALITY

27/03/2024  
DATE